



Planning &
Environment

2036

South East and Tablelands

Regional Plan

Implementation Plan 2017-2019

SOUTH EAST AND TABLELANDS REGIONAL PLAN -Implementation Plan 2036
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Cover image: Bushwalkers at Thredbo, courtesy of Thredbo Alpine Village



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Introduction

The South East and Tablelands Regional Plan 2036 is the NSW Government's strategy for guiding land use planning decisions for the South East and Tablelands region for the next 20 years.

The South East and Tablelands region consists of nine local government areas: Bega Valley, Eurobodalla, Goulburn Mulwaree, Hilltops, Queanbeyan-Palerang, Snowy Monaro, Upper Lachlan, Wingecarribee and Yass Valley.

The Regional Plan sets out four goals for the South East and Tablelands:

- ***A connected and prosperous economy;***
- ***A diverse environment interconnected by biodiversity corridors;***
- ***Healthy and connected communities; and***
- ***Environmentally sustainable housing choices.***

The NSW Government has established new governance arrangements to oversee the implementation of the vision, goals and actions in the Regional Plan and the release of an Annual Monitoring Report.

Purpose

Responsibility for implementing actions and monitoring the intended outcomes in the Regional Plan is shared with our important regional stakeholders, including Councils, other State agencies, service providers and the development industry. All stakeholders need to have a good understanding of the priorities and the deliverables.

The purpose of this Implementation Plan is to:

- ***ensure ongoing collaboration and agreement on the implementation of actions;***
- ***assign accountabilities for the implementation of actions;***
- ***explain the role of different groups and committees involved in implementation;***
- ***guide the South East and Tablelands Coordination and Monitoring Committee in its role of overseeing delivery of the Regional Plan; and***
- ***inform the Annual Monitoring Report.***

Implementation



Goals, directions and actions

The Regional Plan comprises four goals, 28 directions and 109 actions. The goals articulate the intended outcome; the directions identify the broad issues or policy areas that we need to focus on and the actions represent the steps we need to take or initiatives we need to introduce/ implement to achieve the goals. Actions are either implemented as strategies or as initiatives.

The NSW Government has identified a lead agency and relevant partner stakeholders for each action. The lead agency is responsible for project managing the various tasks required to ensure success. Key stakeholders are those agencies, councils or organisations considered important partners for implementation. The list of partners is not exclusive and additional stakeholders may be identified as implementation progresses.

Indicative timings for actions are as follows:

- Immediate – 0-2 years;
- Short term – 3-5 years;
- Medium term – 5-10 years; and
- Long term – 10+ years.

Some actions are also designated as ‘ongoing’ to reflect their delivery being achieved through Local Environmental Plans, local planning strategies and other land use planning that are required to be consistent with the Regional Plan.

Each action in the Regional Plan will be implemented through a mix of mechanisms that reflect a range of ongoing strategies and catalyst initiatives that will deliver on the vision and directions in the Plan, including:

Strategies:

- Local planning directions issued under Section 117 of the *Environmental Planning and Assessment Act 1979* by the Minister for Planning that ensure council planning strategies and controls are consistent with the Regional Plan;
- Integrated planning and reporting under the *Local Government Act 1993*; and
- Whole-of government policy alignment.

Progress on delivering these actions will be reviewed as part of any review or adjustment to the Regional Plan.

Catalyst initiatives:

- Matters that require a partnership between Council and the NSW Government;
- Publication of reports or data; and
- Regional collaboration across government, business, key stakeholders and the wider community for specific projects and processes.

Priority actions for 2017-2019

Priorities for the South East and Tablelands are to work collaboratively to grow and diversify the economy, leveraging opportunities for tourism and agriculture, and coordinating the delivery of infrastructure to support sustainably located communities. Actions to support these outcomes represent the immediate areas of focus.

10 priority actions have been identified for implementation in 2017-2019. These actions respond to strong representations made in feedback to the draft Regional Plan or are areas where initial investigations or planning are required. These priorities will be overseen by the South East and Tablelands Delivery, Coordination and Monitoring Committee and will require a collaborative effort involving multiple agencies, councils and stakeholders.

1. Develop a Visitor Economy Strategy for the Snowy Mountains.
2. Map important agricultural land to better inform strategic and local planning processes.
3. Develop profiles of the leading agricultural industries to guide future investment decisions.
4. Develop a strategy to encourage marine-based tourism along the South Coast and Illawarra-Shoalhaven.
5. Prepare guidelines for local housing strategies.
6. Coordinate the provision of services and infrastructure required to support housing delivery in the Yass Valley and Queanbeyan-Palerang local government areas, including South Jerrabomberra and Parkwood.
7. Develop best-practice guidelines for planning, designing and developing healthy built environments.
8. Work with the ACT Government to develop a cross-border land and housing monitor.
9. Improve planning authorities access to regional biodiversity corridor mapping and methodology.

Governance



Effective governance arrangements are critical to successful delivery.

Delivery, Coordination and Monitoring Committee

The South East and Tablelands Delivery, Coordination and Monitoring Committee has been established to oversee and coordinate the implementation of the Regional Plan and brings together the agencies and organisations responsible for delivering the majority of the proposed outcomes under the Regional Plan. The focus of the Committee is implementation of the Regional Plan.

Representation on this Committee is about engaging relevant and operations-focused people from agencies and organisations responsible for delivering the majority of proposed outcomes under the Regional Plan.

The role of the Committee is to:

- oversee and coordinate the implementation of the Regional Plan;
- provide accountability for delivery of the Regional Plan;
- be kept informed of general progress and participate in delivery of priority actions;
- monitor and track the progress of implementation the Regional Plan;
- where impediments are identified, collaborate for resolution;
- provide a forum to discuss and resolve implementation issues or action delivery in a changing regional policy environment;

- provide high-level progress updates to the South East and Tablelands Regional Leadership Group (via the Department of Premier and Cabinet);
- inform the preparation of the Annual Monitoring Report; and
- inform and participate in a five-year review of the Regional Plan.

Committee membership includes:

- Department of Planning and Environment
- Canberra Region Joint Organisation
- Department of Premier and Cabinet
- Department of Industry, Skills and Regional Development
- Transport for NSW

Supporting Groups

The South East and Tablelands Delivery, Coordination and Monitoring Committee can be supported by outcome-specific groups that bring together appropriate personnel (government, industry or community) to provide advice on particular issues or projects.

Existing governance framework

It is important to recognise the existing broader governance framework in operation within the region to ensure the South East and Tablelands Delivery, Coordination and Monitoring Committee complements current activity.

The South East and Tablelands Regional Leadership Group, which is a Department of Premier and Cabinet led initiative, is a body that supports close working relationships between NSW Government agencies and the Canberra Region Joint Organisation. The network encourages strategic collaboration, consultation, solution brokerage and engagement on regional priorities across government.

The Committee benefits from having access to the same agency and local government organisations that comprise the Regional Leadership Group. This is particularly important where the NSW Government 'Fit for the Future' reforms are changing the way Government works with councils on local priorities.

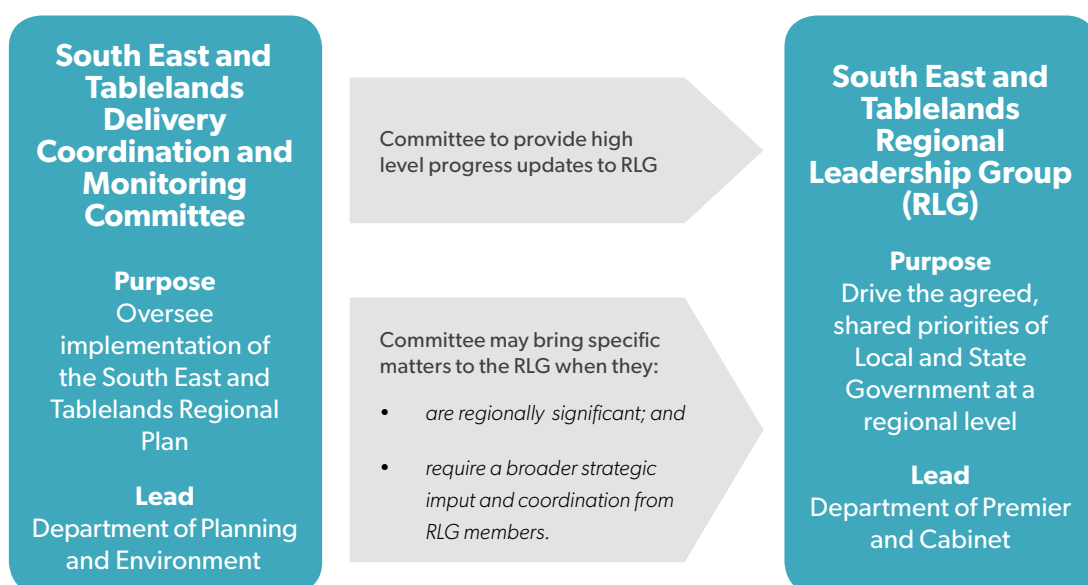
Links to other strategies

The NSW Government has in place, or is developing, a number of other strategies that will influence the implementation of the Regional Plan, including the South East Local Strategic Plan, Riverina Local Strategic Plan, Murray-Murrumbidgee Regional Transport Plan, and the Southern Regional Transport Plan.

The South East and Tablelands Delivery, Coordination and Monitoring Committee will have a role in ensuring that there is appropriate coordination across the implementation of these strategies. This applies particularly to those strategies that address housing, growth and infrastructure. It is anticipated that these strategies will complement the focus on growth in the Regional Plan.

It is also important there is strong links with community strategic plans prepared by Councils and that set out key strategic priorities identified by local communities over 10 years.

Figure 1: **Regional Governance Framework**



Review mechanisms

Annual Monitoring Report

An Annual Monitoring Report will be prepared to monitor progress on implementation of the Regional Plan. This will report progress on goals, directions and actions, with a particular focus on the priorities that have been agreed with the South East and Tablelands Delivery, Coordination and Monitoring Committee. It will also list achievements and important regional highlights from the year. Implementation priorities will be revised and a new program for work will be identified for each subsequent year.

Regional Plan Review

The Regional Plan will be subject to a five-yearly review, or as necessary, to update and revise the strategies provided through the goals, directions and actions. A five-yearly review will revisit regional performance, challenges and opportunities and incorporate the most up-to-date information provided through the census process. The review of the Regional Plan will be informed by the South East and Tablelands Delivery, Coordination and Monitoring Committee as well as the Annual Monitoring Reports.

Implementation Plan

The priorities identified in this Implementation Plan will be updated on an annual basis and will form the work program for each subsequent year. This will ensure that implementation of the Regional Plan remains current and responsive to regional conditions.

South East and Tablelands Regional Plan Actions

1	Direction 1: Leverage access to the global gateway of Canberra Airport				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
1.1	Protect Canberra Airport's current and future operations by maintaining restrictions on the location of nearby residential development.	Strategy	Council	DPE	Ongoing
1.2	Enhance data sharing on freight movements between the NSW and ACT governments to improve freight planning and management.	Strategy	TfNSW	Council, ACT	Ongoing
1.3	Plan for compatible and complementary economic development opportunities around the region's airports, including in Moruya and Merimbula.	Strategy	Council	DPE, Dol	Ongoing

2	Direction 2: Enhance tourism and export opportunities through the Port of Eden				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
2.1	Promote business and industry development to attract visitors and cruise vessels to Eden.	Strategy	Dol	Council, DPC, DSNSW, DNSW, Port Authority NSW	Ongoing
2.2	Develop a strategy to encourage marine-based tourism along the South Coast and Illawarra-Shoalhaven.	Initiative	DPE	Council, Dol, DNSW, DSNSW	Immediate
2.3	Foster opportunities for embarkation and disembarkation facilities around wharf infrastructure to support marine-based tourism.	Strategy	Dol	Council	Ongoing
2.4	Protect port-related infrastructure at the Port of Eden from encroachment through local environmental plans.	Strategy	Dol	Council	Ongoing
2.5	Continue to implement actions and prioritise investment in boating infrastructure as identified in relevant regional boating plans to improve boating safety, boat storage and waterway access, including better boat launching facilities to capitalise on marine-based tourism.	Strategy	TfNSW	Council	Ongoing

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² Partner: Indicates who supports the lead and takes an active role in land use planning.

Timing: immediate: 0–2 years, short term: 3–5 years, medium term: 5–10 years, long term: 10+ years, ongoing – strategies

ACT: ACT Government; CBC: Cross Border Commissioner; Council: Includes all Councils in the South East and Tablelands Region and the Canberra Region Joint Organisation; Dol: Department of Industry, Skills and Regional Development; DNSW: Destination NSW; DSNSW: Destination Southern NSW; DSSS: Destination Sydney Surrounds South; DPC: Department of Premier and Cabinet; DPE: Department of Planning and Environment; Education: Department of Education; EPA: Environment Protection Authority; FACS: Department of Family and Community Services; LALC: Local Aboriginal Land Council; LLS: Local Land Services; OEH: Office of Environment and Heritage; RFS: Rural Fire Services; RMS: Roads and Maritime Services; TfNSW: Transport for NSW.

3	Direction 3: Develop the Snowy Mountains into Australia's premier year-round alpine destination				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
3.1	Enhance opportunities for visitation and recreation on the Snowy River by improving access and signage.	Strategy	Dol	Crown Lands, Council, OEH, DPC, DSNSW	Ongoing
3.2	Develop a Visitor Economy Strategy for the Snowy Mountains.	Initiative	Dol	Council, OEH, DPE, DPC	Immediate
3.3	Investigate opportunities for improved access to the Snowy Mountains through flexible transport options, improved connections to existing modes, and air travel.	Initiative	TfNSW	Council	Short term

4	Direction 4: Leverage growth opportunities from Western Sydney				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
4.1	Foster initiatives to promote the South East and Tablelands as a suitable place for business relocation.	Strategy	Dol, Council	DPE	Ongoing
4.2	Maintain an ongoing supply of appropriately serviced employment land to create opportunities for new industrial development.	Strategy	Council	DPE, Dol	Ongoing
4.3	Monitor development so that infrastructure planning responds to investment opportunities.	Strategy	Council	DPE, Dol	Ongoing

5	Direction 5: Promote agricultural innovation, sustainability and value add opportunities				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
5.1	Promote commercial, tourism and recreational activities that support the agricultural sector.	Strategy	Council	DPE, Dol	Ongoing
5.2	Encourage value-add agricultural opportunities through flexible planning provisions in local strategies and local environmental plans.	Strategy	Council	DPE	Ongoing
5.3	Encourage co-location of related value-added agricultural industries to maximise infrastructure, decrease supply chain costs, increase economies of scale and attract further investment.	Strategy	Council	DPE	Ongoing
5.4	Promote opportunities to better connect agricultural industry to export markets.	Strategy	Dol	DPE	Ongoing

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6	Direction 6: Position the region as a hub for renewable energy excellence				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
6.1	Identify opportunities for renewable energy industries.	Strategy	Dol	OEH, DPE	Ongoing
6.2	Develop analytical tools to map large-scale renewable energy potential.	Initiative	DRE	Council	Medium term
6.3	Encourage the co-location of renewable energy projects to maximise infrastructure, including corridors with access to the electricity network.	Strategy	Council	DPE, Dol	Ongoing
6.4	Promote best practice community engagement and maximise community benefits from renewable energy projects.	Strategy	Council, DPE	Dol	Ongoing
6.5	Promote appropriate smaller-scale renewable energy projects using bioenergy, solar, wind, small-scale hydro, geothermal or other innovative storage technologies.	Strategy	Council	Dol, OEH	Ongoing

7	Direction 7: Grow the South Coast's aquaculture industry				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
7.1	Facilitate the development of a shellfish hatchery to safeguard oysters and other shellfish production.	Initiative	Dol	Council	Short term
7.2	Minimise the impacts of development on aquatic habitats in aquacultural estuaries.	Strategy	Council	OEH, Dol	Ongoing
7.3	Promote opportunities to better connect the aquaculture industry to export markets.	Strategy	Dol	DPE	Ongoing

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8	Direction 8: Protect important agricultural land				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
8.1	Map important agricultural land to better inform strategic and local planning processes.	Initiative	Dol	Council, DPE	Immediate
8.2	Protect identified important agricultural land from land use conflict and fragmentation and manage the interface between important agricultural land and other land uses through local environmental plans.	Strategy	Council	Dol, DPE	Ongoing
8.3	Develop profiles of the leading agricultural industries to guide future investment decisions.	Initiative	Dol	Council, DPE	Immediate
8.4	Minimise biosecurity risks by undertaking risk assessments, taking into account biosecurity plans and applying appropriate buffer areas.	Strategy	Council	Dol	Ongoing

9	Direction 9: Grow tourism in the region				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
9.1	Enhance the broader tourism offering by collaborating with Visit Canberra and the ACT Government.	Strategy	Council	ACT, Dol, DSNSW	Ongoing
9.2	Encourage tourism development in natural areas that support conservation outcomes.	Strategy	OEH	Council, DPE, Dol, DSNSW, DSSS	Ongoing
9.3	Align local strategies with the relevant destination management plan.	Strategy	Council	DNSW, DSNSW, DSSS	Ongoing
9.4	Collaborate with and support Eden Local Aboriginal Land Council's development of the Bundian Way as a sustainable economic venture.	Strategy	NSW Aboriginal Affairs	Council, DPC, Eden LALC, DSNSW	Ongoing
9.5	Address seasonal transport capacity shortages efficiently through initiatives such as: - branding public transport services; - raising awareness of travel options; - supporting seasonal transport options such as holiday bus services and/or park and ride services; and - introduce flexible and on-demand transport options.	Initiative	TfNSW	Council	Medium term

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10	Direction 10: Strengthen the economic self-determination of Aboriginal communities				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
10.1	Work with the Local Aboriginal Land Councils to conduct a strategic assessment of their landholdings to identify priority sites with economic development potential.	Initiative	DPE	Council, LALC, NSW Aboriginal Affairs	Immediate
10.2	Identify priority sites that can create a pipeline of potential projects.	Initiative	DPE	Council, LALC, NSW Aboriginal Affairs	Short term
10.3	Deliver opportunities to increase the economic independence of Aboriginal communities through training, employment and tourism.	Strategy	NSW Aboriginal Affairs	Council	Ongoing

11	Direction 11: Enhance strategic transport links to support economic growth				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
11.1	Improve the capacity of the regional freight network by investigating and prioritising the upgrading of impediments in the network, such as narrow bridges, culverts, alignment, and lane and shoulder width that constrain restricted access vehicles.	Initiative	TfNSW	Council	Short
11.2	Deliver local and regional road projects that support the regional freight network.	Strategy	TfNSW, Council	-	Ongoing
11.3	Limit inappropriate adjoining development and direct access points along strategic transport links including the Hume, Federal, Illawarra, Barton and Kings highways.	Strategy	Council	DPE	Ongoing
11.4	Investigate options to improve heavy vehicle rest areas appropriate for the demand.	Initiative	TfNSW	Council	Ongoing
11.5	Work with the Australian Government to plan for future high-speed rail corridor in the region.	Strategy	Council	DPE	Ongoing

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12	Direction 12: Promote business activities in urban centres				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
12.1	Facilitate knowledge-intensive industries by applying flexible planning controls and providing opportunities for the development of smart work hubs.	Strategy	Council	DPE	Ongoing
12.2	Encourage mixed-use developments that cater for commercial, retail, residential and tourist uses through local planning controls.	Strategy	Council	DPE	Ongoing
12.3	Reinforce the role and function of centres as the primary places for commerce, retail, social activity and regional services through local strategies and local environmental plans.	Strategy	Council	DPE	Ongoing
12.4	Focus future commercial and retail activity in existing commercial centres, unless there is a demonstrated need and positive social and economic benefits for the community to locate this activity elsewhere.	Strategy	Council	DPE	Ongoing
12.5	Require proposals for new retail development to demonstrate how they: - respond to retail supply and demand needs; - respond to innovations in the retail sector; - maximise the use of existing and planned infrastructure (including public transport and community facilities) commensurate with the scale of the proposal; and - enhance the value of the public realm.	Strategy	Council	DPE	Ongoing

13	Direction 13: Manage the ongoing use of mineral resources				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
13.1	Consult with the NSW Division of Resources and Energy when assessing applications for land use changes (strategic land use planning, rezoning and planning proposals) and new developments or expansions.	Strategy	Council	Dol, DPE	Ongoing
13.2	Protect areas of mineral and energy resources potential through local strategies and local environmental plans.	Strategy	Council	Dol, DPE	Ongoing

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14	Direction 14: Protect important environmental assets				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
14.1	Develop and implement a comprehensive Koala Plan of Management for each of the Snowy Monaro and Wingecarribee local government areas.	Initiative	Council	OEH	Short term
14.2	Protect the validated high environmental value lands in local environmental plans.	Strategy	Council	OEH, DPE, DoI	Ongoing
14.3	Minimise potential impacts arising from development on areas of high environmental value, including groundwater-dependent ecosystems and aquatic habitats, and implement the 'avoid, minimise and offset' hierarchy.	Strategy	Council	OEH, DoI	Ongoing
14.4	Improve the quality of and access to information relating to high environmental value.	Initiative	OEH	Council	Short term
14.5	Support planning authorities to undertake strategic, landscape-scale assessments of biodiversity and areas of high environmental value.	Strategy	OEH	Council	Ongoing
14.6	Protect Travelling Stock Reserves in local strategies.	Strategy	Council	OEH, DPE	Ongoing

15	Direction 15: Enhance biodiversity connections				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
15.1	Protect and enhance the function and resilience of biodiversity corridors in local strategies.	Strategy	Council	OEH, DPE, DoI	Ongoing
15.2	Improve planning authorities access to regional biodiversity corridor mapping and methodology.	Initiative	OEH	Council, DPE, DoI	Immediate
15.3	Confirm and validate the location and boundaries of regional biodiversity corridors.	Strategy	OEH	Council, DPE, DoI	Ongoing
15.4	Focus offsets from approved developments to regional biodiversity corridors, where possible.	Strategy	Council	OEH, DoI	Ongoing

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16	Direction 16: Protect the coast and increase resilience to natural hazards				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
16.1	Locate development, including new urban release areas, away from areas of known high bushfire risk, flooding hazards or high coastal erosion/inundation; contaminated land; and designated waterways to reduce the community's exposure to natural hazards..	Strategy	Council	OEH, DPE	Ongoing
16.2	Implement the requirements of the NSW Floodplain Development Manual by developing, updating or implementing flood studies and floodplain risk management plans.	Strategy	Council	OEH, DPE	Ongoing
16.3	Update coastal zone/estuary management plans and prepare new coastal management programs to identify areas affected by coastal hazards.	Strategy	OEH	Council, DPE	Ongoing
16.4	Incorporate the best available hazard information in local environmental plans consistent with current flood studies, flood planning levels, modelling, floodplain risk management plans and coastal zone management plans.	Strategy	Council	OEH, DPE	Ongoing
16.5	Update and share current information on environmental assets and natural hazards with councils to inform planning decisions.	Strategy	Council	OEH, DPE	Ongoing
16.6	Manage risks associated with future urban growth in flood prone areas as well as risks to existing communities.	Strategy	Council	OEH, DPE	Ongoing

17	Direction 17: Mitigate and adapt to climate change				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
17.1	Enhance government service delivery and implement local initiatives to address climate change impacts on local communities.	Initiative	OEH	Council	Medium term
17.2	Collaborate with the ACT Government to reduce emissions and adopt adaptation strategies.	Strategy	OEH	ACT	Ongoing
17.3	Encourage councils to assess and respond to impacts and opportunities associated with a changing climate.	Strategy	OEH	Council	Ongoing
17.4	Help communities and businesses to understand and respond to climate-related risks and opportunities by providing climate information, building capacity and unlocking financial mechanisms to help fund emission reductions and climate adaptation.	Strategy	OEH	Council	Ongoing

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Timing: immediate: 0–2 years, short term: 3–5 years, medium term: 5–10 years, long term: 10+ years, ongoing – strategies

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18	Direction 18: Secure water resources				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
18.1	Locate, design, construct and manage new developments to minimise impacts on water catchments, including downstream impacts and groundwater sources.	Strategy	Council	OEH, DoI	Ongoing
18.2	Finalise water resource plans for rivers and groundwater systems as part of the Murray-Darling Basin Plan and implement water sharing plans.	Initiative	DoI	Council, DPE	Medium term
18.3	Prepare or review integrated water cycle management strategies to ascertain long-term infrastructure needs to accommodate population growth.	Strategy	Council	DoI	Ongoing
18.4	Incorporate water sensitive urban design into development that is likely to impact water catchments, water quality and flows.	Strategy	Council	OEH, DoI	Ongoing

19	Direction 19: Strengthen cross border connectivity				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
19.1	Finalise a cross-border transport model that incorporates the ACT and Queanbeyan-Palerang and Yass Valley local government areas.	Initiative	TfNSW	ACT	Medium term
19.2	Prepare an issues and options paper on cross-border public transport that maps public transport services and demand, and addresses legal and contractual barriers.	Initiative	TfNSW	ACT	Immediate

20	Direction 20: Enhance access to goods and services by improving transport connections				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
20.1	Improve bus operations in centres and their connections with regional communities.	Initiative	TfNSW	Council	Medium term
20.2	Work with community transport providers to help them meet future demand.	Strategy	TfNSW	Council	Ongoing
20.3	Integrate community transport services into the overall transport system to more efficiently meet a broader range of needs.	Strategy	TfNSW	Council	Ongoing

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21	Direction 21: Increase access to health and education services				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
21.1	Implement planning controls that facilitate the growth of complementary health uses around hospitals.	Strategy	Council	DPE, NSW Health	Ongoing
21.2	Work with the ACT Government to meet the growing and changing education needs of the communities in a cross-border environment.	Strategy	Education	ACT	Ongoing
21.3	Facilitate joint venture opportunities to develop shared community/education facilities.	Initiative	Education	DPE, Council	Medium term
21.4	Provide sufficient space for cemeteries and crematoria by identifying appropriate sites in local strategies.	Strategy	Council	Dol	Ongoing

22	Direction 22: Build socially inclusive, safe and healthy communities				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
22.1	Develop best-practice guidelines for planning, designing and developing healthy built environments and use the Neighbourhood Planning Principles (Appendix A) in local environmental plans, development control plans, and local strategies in the interim.	Initiative	DPE	Council	Immediate
22.2	Adopt elements of Livable Housing Australia's Livable Housing Design Guidelines in development controls for housing, where possible.	Strategy	Council	DPE	Ongoing
22.3	Integrate walking and cycling networks into the design of new communities to encourage physical activity.	Strategy	Council	DPE	Ongoing
22.4	Promote energy efficiency in new development proposals.	Strategy	Council	DPE	Ongoing

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23	Direction 23: Protect the region's heritage				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
23.1	Undertake and implement heritage studies, including regional Aboriginal cultural heritage studies, to inform local strategies.	Strategy	Council	OEH	Ongoing
23.2	Consult with Aboriginal people and the broader community to identify heritage values at the strategic planning stage.	Strategy	Council	OEH	Ongoing
23.3	Conserve heritage assets during local strategic planning and development.	Strategy	Council	OEH	Ongoing
23.4	Provide resources for heritage advice to inform planning processes.	Initiative	OEH	Council	Short term
23.5	Acknowledge cultural heritage assets where appropriate, and consider how these assets can add value to a development.	Strategy	Council	OEH	Ongoing
23.6	Enhance heritage data sharing between NSW and ACT to understand opportunities for joint conservation planning.	Strategy	OEH	ACT	Ongoing

24	Direction 24: Deliver greater housing supply and choice				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
24.1	Prepare guidelines for local housing strategies.	Initiative	DPE	Council, FACS	Immediate
24.2	Prepare local housing strategies consistent with the Settlement Planning Principles to provide a surplus supply of residential land to meet projected housing needs.	Strategy	Council	DPE	Ongoing
24.3	Promote increased housing choice, including townhouses, villas and apartments in strategic centres and locations close to existing services and jobs.	Strategy	Council	DPE	Ongoing
24.4	Promote opportunities for retirement villages, nursing homes and similar housing needs of seniors in local housing strategies.	Strategy	Council	DPE, FACS	Ongoing

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25	Direction 25: Focus housing to locations that maximise infrastructure and services				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
25.1	Focus future settlement to locations that: • maximise existing infrastructure and services and minimise the need for new services; • prioritise increased densities within existing urban areas; and • prioritise new release areas that are an extension of existing strategic and local centres.	Strategy	Council	DPE	Ongoing
25.2	Plan for, and prioritise services and infrastructure investment to maximise cost efficiencies, coordinate the delivery of different infrastructure assets, and achieve equitable sharing of responsibility, including funding, procurement and ongoing maintenance.	Strategy	Council	DPE	Ongoing

26	Direction 26: Coordinate infrastructure and water supply in a cross border setting				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
26.1	Coordinate the provision of services and infrastructure required to support housing delivery in the Yass Valley and Queanbeyan-Palerang local government areas, including South Jerrabomberra and Parkwood.	Initiative	DPE	Council, Infrastructure Providers	Immediate
26.2	Develop an agreed set of principles to inform a new cross-border infrastructure funding model.	Initiative	DPC	ACT	Short term
26.3	Develop a regional water strategy for the Yass Valley and Queanbeyan-Palerang local government areas that clarifies the requirements, available volumes and quality of all water supplies and defines the optimal level of water use.	Initiative	DISRD	Council	Short term
26.4	Enhance cross-jurisdictional collaboration to develop a coordinated strategic approach to water supply and investigate water supply options for growth areas.	Strategy	DPE	ACT, Council, DoI	Ongoing
26.5	Work with the ACT Government to develop a cross-border land and housing monitor.	Initiative	DPE	ACT	Immediate

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27	Direction 27: Deliver more opportunities for affordable housing				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
27.1	Deliver greater housing affordability by incorporating policies and tools into local housing strategies and local planning controls that will enable a greater variety of housing types and incentivise private investment in affordable housing.	Strategy	Council	DPE, FACS	Ongoing
27.2	Facilitate greater housing diversity, including studios and one- and two-bedroom dwellings, to match forecast changes in household sizes.	Strategy	Council	DPE, FACS	Ongoing

28	Direction 28: Manage rural lifestyles				
	Action	Initiative or Strategy	Governance		
			Responsibility ¹	Partner ²	Timing
28.1	Enable new rural residential development only where it has been identified in a local housing strategy prepared by council and approved by the Department of Planning and Environment.	Strategy	Council	DPE	Ongoing
28.2	Locate new rural residential areas: - close to existing urban settlements to maximise the efficient use of existing infrastructure and services, including roads, water, sewer and waste services, and social and community infrastructure; - to avoid and minimise the potential for land use conflicts with productive, zoned agricultural land and natural resources; and - to avoid areas of high environmental, cultural and heritage significance, important agricultural land and areas affected by natural hazards.	Strategy	Council	DPE, RFS, OEH	Ongoing
28.3	Manage land use conflict that can result from cumulative impacts of successive development decisions	Strategy	Council	DPE	Ongoing

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